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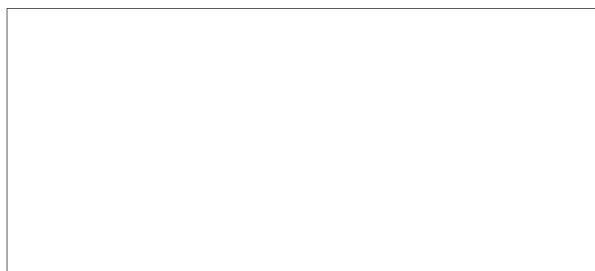
Dear Stan:

CONGRATULATIONS! With certain misgivings, I am very pleased with your new appointment. It is such a difficult assignment with everyone in the "body politic" wanting to flog the community. They hardly seem to need a reason anymore. The community itself has become fascinated with self-flagellation which will be more troublesome to you. Your most serious problem will be one of rebuilding the self-image; an awesome task in my mind.

I enjoyed your article in Foreign Affairs. I found your views to be thoughtful and persuasive toward a more rational perspective. With your new position, everyone involved in preparing force posture statements will want to understand your position. A careful reading of your views might force certain of the augury analysts out of business.

I wish you the best in your new endeavor. If there is any way I can assist, I will try.

Sincerely,



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